APPENDIX I

OVERVIEW OF THE BATTLES

Extracted from The West Point Atlas of American Wars, Volume I, 1698-1900, and printed with the permission of the Department of History, U.S. Military Academy.

For some five months after the Mine Run campaign there was little action in the Virginia theater, the only sizable operation there being Kilpatrick's raid on Richmond (February-March, 1864), made in hopes of liberating the thousands of Union prisoners of war held there. By hard and skillful riding, Kilpatrick reached the city's fortifications, found them more heavily garrisoned than he had anticipated, and had to withdraw down the Peninsula to Fort Monroe. Part of his advance guard was cut off and its commander killed.

Winter was hard on Lee's army. Clothing was scarce, and horses and men alike went hungry. Early in December, Davis tried to persuade Lee to take over the command of Bragg's defeated army in Georgia, but once more Lee chose to remain in Virginia. Johnston then replaced Bragg.

Early in March, Lieutenant General Ulysses S. Grant took command as general in chief of all the Union armies--approximately 33,000 men in seventeen different commands. Halleck, though replaced by Grant, remained in Washington in the newly created position of chief of staff, in which capacity he took care of the mass of operational and administrative details and served as a communications link between Grant and Lincoln. Grant himself decided to accompany the Army of the Potomac, since it confronted the strongest remaining Confederate army and also because it would be easier for him to maintain communications with Washington from its headquarters than from that of a western army. Meade retained command of the Army of the Potomac. Generally speaking, Grant gave him only broad strategic missions, leaving to him the tactical decisions necessary to implement them. This arrangement was awkward but unavoidable; the two men managed it with a minimum of personal friction.

Meade had reorganized his infantry into three corps. This made the army as a whole somewhat easier to handle, but it also had an adverse effect upon its morale. Men from the disbanded I and III Corps had been proud of their organizations and therefore resented being transferred. Moreover, the corps which received them, being already burdened with large numbers of raw recruits, had not had time to absorb them properly before the campaign began. All the cavalry was again concentrated in one corps under Sheridan, who also had recently been transferred from the west. Burnside's IX Corps, just returned from Knoxville, was at first directly under Grant, but became part of the Army of the Potomac on 24 May. Initially, it was employed to guard the railroads in the army's rear.

Grant's over-all plan was to destroy the two largest remaining Confederate armies--Lee's, in Virginia, and Johnston's, in Georgia. Meade was to operate against Lee—"Wherever Lee goes, there you will go also"; Sherman, against Johnston. Several minor offensives were organized to assist these two major ones. Butler, with 33,000 men, was to move against Richmond along the south bank of the James River; Sigel would advance up the Shenandoah Valley to destroy the Virginia & Tennessee Railroad; and Banks was to conduct operations against Mobile.

Lee's position along the Rapidan was too strong to be taken by a frontal attack. An envelopment of his left flank would have the advantage of moving across favorable terrain, but it would expose the Union line of communications. An envelopment of Lee's right flank, on the other hand, would cover the Union communications and threaten Lee's. It would also place the Army of the Potomac and Butler's Army of the James in better position for mutual support. Its major drawback would be the necessity of advancing through the same Wilderness that had blinded Hooker the year before. Grant chose the Wilderness route around Lee's right flank.

During the night of 3 May, the Union forces moved to the fords across the Rapidan; on the 4th, Lee put his forces in motion to counter the Union move. Grant began his advance at midnight on 3 May in two columns, hoping to move rapidly enough to pass through the Wilderness before Lee could concentrate enough troops to offer effective opposition. Because of this need for speed, he left part of his artillery behind and took only essential supplies. Even so, these filled a wagon train between sixty and seventy miles long. The cavalry corps was again divided, with Meade sending one division ahead of each infantry column, while holding Brig. Gen. Alfred T. A. Torbert's in the rear to guard the lagging trains. Therefore, no cavalry was available to screen the exposed Federal right flank during the move through the Wilderness.

By virtue of hindsight, it now appears that Grant and Meade might have done better to send the whole of their cavalry corps ahead to seize the southern and western exits from the Wilderness and protect the passage of the rest of the army. The infantry and artillery could have moved in three columns, the third one using one or more of the fords farther downstream. The trains could have followed this eastern column, under the protection of some of Burnside's infantry. By this advancing on a wider front, and by starting at nightfall on 3 May instead of at midnight, Grant probably could have gotten through the Wilderness in one day. As it actually happened, the trains soon lagged behind, and the II and V Corps were halted in the Wilderness, as shown, early in the afternoon of 4 May to let them close up. Here, the two corps provided Lee with an excellent target.

Lee had been seeking an opportunity to launch another major offensive against the Army of the Potomac. Now, with that army reported on the march, he was in hopes that the new Federal commander would move through the Wilderness, where the superior numbers of the Union troops and their splendid artillery would be nullified by the tangled, unfamiliar terrain. Once the Federals had moved deep into the region, he planned to strike the flank of their marching columns. His initial dispositions, however, were poor. During the winter, it had been necessary to scatter the Army of Northern Virginia to enable the men to find ample supplies and food. But, wihen the Federals moved south, Lee was slow to concentrate. Stuart, who should have been scouting the line of the Rapidan, was still near Fredericksburg; Longstreet was at Gordonsyille, some forty-two miles away, out of supporting distance. Had the Confederate army been concentrated on the morning of 5 May, it is possible that Lee might have overwhelmed Warren's and Hancock's Corps. One explanation for his delay may be that the Confederate intelligence service had failed to convince Lee that the Army of the Potomac was much larger than his own. Actually, as we have seen, it was nearly twice as large.

Consequently, the first clash on the morning of 5 May was a chance encounter. Ewell, advancing eastward along the Orange-Fredericksburg Turnpike at about 7:00 a.m.,

collided with Warren, who was marching toward Parker's Store. The surprise was mutual.

Lee had wanted to avoid a general engagement until Longstreet arrived. Meade was only anxious to get out of the green maze of the Wilderness. So poorly had the cavalry of both armies performed that neither commander had any conception of the other's location and strength. Meade apparently thought that Warren had met a division-size delaying force left behind by Lee to cover a Confederate concentration farther south along the North Anna River. He ordered Warren to attack and to determine his foe's actual strength. Hancock was to halt at Todd's Tavern until this matter was settled. And Sedgwick was to cover Warren's right flank.

In accordance with Meade's orders, Warren sent Brig. Gen. Charles Griffin west along the turnpike. Gen. James S. Wadsworth moved off the road to prolong Griffin's left flank, while Brig. Gen. Horatio G. Wright (1st Division, VI Corps) advanced from Spottswood to support his right. Attacking vigorously, Griffin hustled Johnson's division back in some disorder, until Ewell put in his reserves. Wright, meanwhile, found his road so over-grown as to be impassable; Wadsworth lost his direction in the dense undergrowth and advanced to the northwest instead of to the southwest, thus exposing his left flank to Ewell's fire. Ewell counterattacked and recovered the ground originally held by Johnson. Then, having received orders to avoid an engagement until Longstreet arrived, he entrenched.

A. P. Hill's advance up the Orange Plank Road encountered a detachment from Brig. Gen. James H. Wilson's cavalry division. This detachment fell back slowly, using its repeating carbines effectively to check Hill's march. Meade at once realized the importance of holding the Brock Road, the loss of which would separate Hancock and Wilson from the rest of the army. He therefore ordered Brig. Gen. George W. Getty (2d Division, VI Corps) to move to the Orange Plank Road and, if possible, drive the Confederates there beyond Parker's Store. Hancock was ordered to countermarch to the Brock Road-Orange Plank Road junction and support Getty. In the meantime, Brig. Gen. Samuel W. Crawford had thrown out a skirmish line to support the Union cavalry on the Orange Plank Road. Shortly thereafter, he received orders to send a brigade to support Griffin's attack. The brigade got lost, blundered into Ewell's line, and was badly mauled. Its defeat, and the gradual withdrawal of the cavalry, left Crawford somewhat isolated, and he pulled back.

Getty reached the Brock Road-Orange Plank Road junction about 11:00 a.m. and sent forward a skirmish line to establish contact with A. P. Hill's leading troops, which were still engaged with the Union cavalry a half-mile to the west. From prisoners captured in this first clash, Getty learned that two Confederate divisions were in front of him. He therefore constructed some light entrenchments and prepared to hold the crossroads until Hancock arrived.

In the meantime, the fight on the turnpike died down. Both sides gradually reorganized and fortified their lines. On the Orange Plank Road, Hill—also under orders to wait for Longstreet—took up the best available position and awaited orders. About 2:00 p.m., Hancock's corps began lining up on Getty's left flank. Getty expected an attack. Hancock thereupon ordered his leading units to throw up light breastworks.

The fighting had already assumed the frustrating characteristics that would represent it throughout. Numbers meant little. In fact, they were frequently an

encumbrance on the narrow trails. Visibility was limited, making it extremely difficult for officers to exercise effective control. Attackers could only thrash noisily and blindly forward through the underbrush, perfect targets for the concealed defenders. In attack or

retreat, formations could rarely be maintained. In this near-jungle, the Confederates had the advantages of being, on the whole, better woodsmen than their opponents and of being far more familiar with the terrain. Federal commanders were forced to rely upon maps, which soon proved thoroughly unreliable. By 3:00 p.m., Lee was debating the possibility of seizing the Brock Road without bringing on a general engagement. Heth was dubious, but willing to try if so ordered. Before Lee could reach a decision, the Federals attacked.

Sometime after 3:15 p.m., Getty received orders to attack at once. Hancock's divisions were to support him. Meade wanted the attack made immediately, to take advantage of Longstreet's absence. Hancock, however, delayed to complete the line of hasty breastworks he had begun along his front. (This undoubtedly was an error, since it likewise gave Hill time to strengthen his position.) At 4:15 p.m., Getty went forward and quickly met savage resistance. Hancock at once reinforced Getty; Wilcox moved to support Heth. Fighting raged desperately until dark, the Confederates barely managing to hold their general line after repeated attacks and counterattacks. Despite their valiant defense, night found Hill's men shaken and somewhat scattered; their ammunition almost exhausted; and their right flank forced back by Col. Francis Barlow's last attack. Hill was too sick to exercise command; consequently, his position was not properly reorganized.

During the late afternoon, Meade sent Wadsworth across country to reinforce Hancock's right flank, and also ordered renewed attacks on Ewell's line. These attacks were costly and futile. Wadsworth found the woods almost impassable and was unable to get into action before dark.

Both armies planned to attack the next day (6 May). Lee sent word to Longstreet to hurry forward, planning to use his corps and Anderson's division to turn the Federal left flank and drive it across the Rapidan. Meanwhile, Grant ordered Hancock, Warren, Sedgwick, and Burnside to resume the attack at 5:00 a.m. (Burnside was to advance at 2:00 a.m. with two divisions to fill the gap between Warren and Hancock, and was to have them in position to attack at the required hour.) Since Hancock's line was too long for effective personal leadership in such terrain, he divided it into two commands--Gibbons on the left flank and Birney astride the Orange Plank Road. Prisoners had revealed that Longstreet was expected to attack that morning.

At 5:00 a.m., the Federal attack began—except for Burnside, who was still trying to find his way forward through the roadless tangle of undergrowth between the Turnpike and the Orange Plank Road. To the north, Ewell repulsed Sedgwick and Warren with heavy loss; to the south, Hill's men, struck in front and flank by Hancock's massive assault, broke and fled to the rear. Confederate artillery, firing across the open fields of the Tapp farm in Hill's rear, slowed the Union rush, but could not stop it. Except for the guns, Lee's entire right flank had crumbled.

But, shouldering through the rearward-bound wreck of Heth's and Wilcox's divisions, came Longstreet—his men remarking that the spectacle reminded them of Bragg's army. Lee was unusually excited; his subordinates had considerable trouble getting him to move farther to the rear. Longstreet went directly into action, stopping Birney, but meeting stubborn resistance as he attacked in his turn. A succession of

assaults by both armies surged back and forth between the Brock Road and the Tapp farm. About 8:00 a.m., Meade sent Brig. Gen. Thomas G. Stevenson (1st Division, IX Corps), who had been held in reserve at Wilderness Tavern, to reinforce Hancock; ordered Warren and Sedgwick to renew their offensive; and sent Sheridan's cavalry against Longstreet's right rear.

At 7:00 a.m., Hancock had ordered Gibbon to send Barlow's division against the Confederate right flank, but only one brigade was dispatched, because of a series of apparent threats to the Federal left. The Federal command mistakenly believed that Pickett's division was with Longstreet, whereas he had, in fact been detached for garrison duty in the Richmond area. When prisoners captured on the Orange Plank Road did not include any of Pickett's men, it was thought that his division was being held in reserve for a decisive attack. Consequently, a detachment of Federal convalescents, who had become lost while attempting to rejoin their army, were at first mistaken for Confederate infantry—as was Stuart's cavalry when it appeared dismounted near Todd's Tavern. The result was that Barlow was held out of action during a critical period.

By 11:00 a.m., both sides were temporarily fought out. Birney had fallen back somewhat toward his original line. Sheridan, completely neglecting to cover the exposed flanks of the Union army, was engaged in a noisy and inconsequential brawl with Stuart around Todd's Tavern. Meade had ordered Sedgwick and Warren to stop their attacks, entrench, and assemble troops to reinforce Hancock.

The lull was deceptive. Longstreet, with Lee's approval, had prepared a Chancellorsville-style flank attack to roll up the Union line. A reconnaissance by Maj. Gen. Martin L. Smith, Lee's chief engineer, had discovered that Birney's south flank was unprotected and could be easily turned by an advance along the bed of an unfinished railroad which ran parallel to the Orange Plank Road. Longstreet directed one of his staff officers, Lt. Col. G. Moxley Sorrel, to assemble four brigades and carry out this attack, while he himself led an advance along the Orange Plank Road. (Apparently, he considered using some of the troops he had concentrated there for a second, deeper envelopment to get behind the Brock Road.)

The flank attack by the troops that Sorrel had collected (apparently actually commanded by Mahone) was immediately successful. Birney's line collapsing from left to right. Only Hancock's dominating leadership rallied it behind the entrenchments he had ordered built the day before along the Brock Road. Longstreet, pushing the Confederate drive forward, was accidently wounded by his own men. Lee took over the direction of the attack, but found the troops too disordered by their advance through the underbrush to continue. It was 4:15 p.m. before they could be reorganized; then their attack collapsed in front of Hancock's defenses.

In the center, Burnside did not attack until 2:00 p.m.; Hill's divisions repulsed him.

To the north, Gordon's progress had been thwarted for most of the day. During the previous night, his scouts had discovered that the Union right flank was unprotected and that the Confederate left flank over-lapped it. However, Early, supported by Ewell, refused to let him attack. Finally, about 5:30 p.m., Lee visited Ewell's headquarters; Gordon stated his plan and secured Lee's approval. Though launched too late in the day to affect the outcome of the battle, his attack scored a handsome little success until darkness and Sedgwick's calm leadership halted it.

During 7 May, the two armies lay behind their breastworks, separated by three-quarters of a mile of smoldering Wilderness. It had been a blind, blundering battle in which even the casualties inflicted remained in doubt: Union losses had been between 15,000 and 18,000; Confederate records are fragmentary, estimates varying from 7,750 to 11,400. Both Grant and Lee had shown great determination but no particular skill. Grant, especially, seems to have ignored the limitations that the terrain presented upon his attacks, and neither he, Meade, nor Sheridan had employed his cavalry corps properly.

Lee, too, had failed to use his cavalry properly, and so had created a situation in which he had to commit his forces piecemeal as they arrived on the field. He had failed in his attempt to seize the Brock Road, but had succeeded in turning both flanks of the larger Union army.

A year before, Hooker, commanding another Union army-just as large, and no more badly hurt-had accepted defeat and fallen back across the Rapidan. But now, as the day passed, indications multiplied that this time the Federal commander intended to shift to the southeast instead of retiring. To Lee, that meant that it would be necessary to hold the important road junction at New Spotsylvania Court House.

At 8:30 p.m., 7 May, the Army of the Potomac began to move as shown. Grant had studied the Confederate positions and concluded that they were too strong for a frontal attack. Warren and Sedgwick pulled out of line and marched for Spottsylvania; Burnside started for Aldrich; Hancock remained in position until the rest of the army had passed behind him, then moved to Todd's Tavern. It was a black night; roads were poor and hard to follow; and the march of some units was not well handled. Along the Brock Road, Fitzhugh Lee's cavalry fought a skillful delaying action against Brig. Gen. Wesley Merritt's cavalry and Warren's infantry. Farther to the southeast, Wilson's Union cavalry drove that of Brig. Gen. Thomas L. Rosser out of Spotsylvania.

It was around 8:30 a.m. of the 8th before Warren's leading infantry came out into the open ground near Alsop, pushing Fitzhugh Lee's cavalry slowly before them. Here, they were suddenly checked by Confederate infantry and artillery.

It was Longstreet's Corps, now under Anderson, and its presence was due to a combination of hard marching and good luck. Lee had ordered Anderson to withdraw from his position on the Orange Plank Road as soon as possible after dark, assemble his men for a rest, and start before 3:00 a.m. the next morning for Spotsylvania. Anderson began his withdrawal at 11:00 p.m., but could find no suitable area in which to halt his command (much of the woods along the Orange Plank Road having caught fire during the battle), and so continued on for the objective. En route the next morning, he halted for an hour to permit his men to cook breakfast. Shortly thereafter, he received a message from Stuart asking for help, and immediately pushed forward, arriving just in time to block Warren.

Wilson had held Spotsylvania for two hours. Now, the Confederate cavalry concentrated against him, and Sheridan ordered him to withdraw. At 1:00 p.m., Meade ordered Sedgwick to support an attack by Warren. Time was required to get the tired troops into position on strange ground and to coordinate Sedgwick's and Warren's efforts. As a result, the attack was not launched until late in the afternoon, and then it was rather half-hearted. Ewell arrived in time to protect Anderson's flank. On the Federal right, Hancock sent Col. Nelson A. Miles on a reconnaissance in force to Corbin's Bridge, just

southwest of Todd's Tavern.

At 1:00 p.m., 8 May, as both armies concentrated around Spotsylvania, Grant ordered Sheridan to cut loose from the army, move around the left of Lee's army, and attack his cavalry. That done, Sheridan was to cut the railroads in the rear of the Confederate army; if circumstances required, he could move to the James River, south of Richmond, and draw supplies from Butler at Haxall's Landing before rejoining the Army of the Potomac.

This mission sprang from a clash between Meade and Sheridan over the latter's feeble and amateurish handling of the Federal horsemen. Sheridan's previous experience as a cavalryman had been only a short but creditable period of service as a regimental commander under Halleck in the west. He had not yet learned how to handle a corps--a condition not helped by the fact that, of his division commanders, Torbert had just been transferred from the infantry, while Wilson had recently been a very junior engineer officer. As noted, Sheridan had failed to screen the army's flanks. During the night march to Spotsylvania, his orders to his division commanders had been late, with the result that his cavalry blocked the advance of the infantry columns and failed to clear Fitzhugh Lee from Warren's line of march. On the other hand, Sheridan—whose great military virtue was expressed by a furious and undying pugnacity—was completely exasperated with his recent missions of guarding supply trains and protecting the flanks of the main army. Instead, he saw his task as that of first defeating the Confederate cavalry. It was on his offer to do this that Grant let him go.

The Cavalry Corps moved out on the 9th, riding slowly and confidently at the walk. Stuart followed in pursuit, leaving part of his force to cover Lee's flanks. The strength of Sheridan's column led him to suspect that Richmond might be the actual objective of this raid.

Sheridan rode deliberately south, destroying Confederate supply depots along his line of march. On the 10th, Stuart divided his command, leaving Brig. Gen. James B. Gordon to maintain contact with the Federal rear guard, while he himself took Fitzhugh Lee's division on a long detour that brought it to Yellow Tavern, between Richmond and the Federal column.

In Richmond, Bragg (who, having been relieved after Chattanooga and was now Davis' military advisor) could muster only some 4,000 home guards and convalescents-barely enough to man the city's fortifications, though he had ordered additional troops brought back from the James River front, where they were opposing Butler. Stuart may have hoped to fall on Sheridan's flank or rear if the Union commander attacked Richmond, or to hold Sheridan at Yellow Tavern until the reinforcements from the James arrived. The Union force, however, was too heavy to be held back, and Stuart's cavalry-not Richmond—was its objective. After a short, gallant defense, the Confederates broke. Stuart was mortally wounded. Gordon attacked the Federal rear, but was defeated and killed.

Sheridan then passed through the outer defenses of Richmond, but found the inner defenses too strong to overcome. Attempting to cross the Chickahominy River just south of Mechanicsville, he found the bridges destroyed and the opposite bank held by Confederate infantry and artillery, while the Richmond garrison and the remnants of Stuart's cavalry advanced against Sheridan's rear. The Union cavalry, however, was not to be cowed. Fighting front and rear, it bridged the Chickahominy under fire, drove back

both Confederate forces, and rode on to Haxall's Landing. After a brief stay with Butler, Sheridan returned by way of White House and the west bank of the Mattapony River, rejoining Grant at Chesterfield Station.

It was a bold raid, but—aside from killing Stuart—it did not seriously cripple the Confederate cavalry. And while it was in progress, Grant, like Lee at Gettysburg, was left blind in hostile territory.

On 9 May, both armies continued to close up. Lee carefully organized and entrenched his lines, emplacing artillery along the works to deliver enfilade fire on any attacking column. These works were constantly improved and expanded; in many places, a second line was constructed behind the first one. Obstacles constructed from felled trees were erected in front of the entrenchments.

It was extremely difficult for the Union forces to determine the actual extent, strength, or location of Lee's position, since much of it was concealed by trees and undergrowth. Moreover, the Confederate skirmish line had been pushed well forward to keep Union scouts and staff officers from reconnoitering it. One of these snipers picked off Sedgwick during the day.

On the Union side, Warren and Wright likewise improved their positions. Hancock came into line on the Federal right, and Burnside on the left. Burnside, with his usual penchant for misconstruing situations, encountered a small force of dismounted Confederate cavalry during his advance, mistook it for Confederate infantry, and so reported it to Grant. Sheridan and the Union cavalry had already gone on their raid to Richmond, leaving the Union command in the dark about the situation on its flanks and in its rear. Grant may have been left somewhat apprehensive by the Wilderness. At any rate, he became concerned that Lee's entire army was preparing an offensive against the new Union base of supplies at Fredericksburg, and he ordered Hancock to cross the Po River to his front, advance down its west bank, recross at the Blockhouse Bridge, and turn Lee's left flank.

Hancock promptly made an assault, crossing with three divisions against sporadic opposition, though the river was fifty feet wide and unfordable. Putting in three pontoon bridges to assure his communications, he then advanced southward, his progress hampered by the dense woods. Darkness stopped his advance, still short of the road running east to Blockhouse Bridge. (Brig. Gen. Gershom Mott's division of Hancock's corps was held in reserve, ready to reinforce Burnside, if the latter were attacked in his somewhat isolated position to the east.)

At early dawn on 10 May, Hancock reconnoitered the Blockhouse Bridge but found the Confederates strongly entrenched on the east bank. He therefore shifted farther south along the Po and crossed Col. John R. Brooke's brigade to establish a bridgehead in the Confederate rear. Lee's left flank was turned and his communications threatened. A rapid reinforcement of Hancock's advance was all that was required to force Lee out of osition. But Grant, not appreciating the opportunity, had determined on a frontal assault. He ordered Meade to recall Hancock with two of his divisions and send him to Warren's position, where he was to arrange with Warren for a vigorous attack on Lee's fortified line at 5:00 p.m. (Since Hancock was the senior major general, he would command both his corps and Warren's.) Wright and Mott were also to attack at the appointed hour. Barlow's division was to remain on the west bank of the Po, in such a position that it could threaten the Confederate left, yet withdraw easily if needed to reinforce the main

attack.

The reason for this abandonment of a promising maneuver in favor of a Fredericksburg-type direct assault on the strongest sector of Lee's position has never been explained. Neither has it ever been positively determined whether the original decision was Meade's or Grant's; but Grant, as the senior officer with the army, was in the end responsible. This was the first serious failure of the anomalous system of command under which the Army of the Potomac had to finish the war. In effect, it was commanded by two generals—each with his own, occasionally jealous, staff; their respective responsibilities were never clearly defined. The result was frequently confusion; occasionally, it was worse.

On the 9th, Lee had received vague reports that Federal troops were operating on the west bank of the Po River. Alert to the danger of a Union offensive in that direction, he ordered Heth's division across the river to deal with this unidentified Federal force. Advancing by a circuitous route, Heth encountered Hancock's flank guards. Some skirmishing followed. When this was reported to Meade, he ordered Barlow recalled, since he did not wish to become involved in a battle west of the Po while preparing to launch his grand assault to the east.

One opportunity had come and gone. Probably, the best plan would have been to send Hancock across the Po in early morning of the 10th (instead of the late afternoon of the 9th) for an immediate, vigorous offensive. In this case, Lee would not have been warned of his advance in time to shift troops to meet him.

It is appropriate to note here that most of the senior officers of both armies still had not learned the futility of assaulting strongly held fortifications. Grant had seen his heaviest attacks on the Vicksburg defenses repulsed and Lee had witnessed the failure of his best troops at Gettysburg. The artillery of this period was devastating against troops caught in the open, but was relatively ineffective against crude breast-works and trenches. The explosive charges of its shells lacked the power necessary to destroy them, and its fuzes were too erratic to enable gunners to fire accurately and effectively. Wilderness/Spotsylvania illustrated, however, that one man well entrenched equaled three men in the open.

West of the Po River, Heth pushed his attack. The Union force now opposing him—two brigades, forming Barlow's rear guard—beat him off twice and successfully recrossed the river. (Heth, under the misapprehension that he had been dealing with an attempted Union offensive, flattered himself over the victory. Actually, his isolated division had been extremely fortunate in that the last elements of the II Corps were withdrawing by the time he launched his attack.) The Confederates then extended their entrenchments westward for approximately a mile along the road to Shady Grove Church.

Some time before 3:30 p.m., Warren reported that he was of the opinion that an immediate attack on his front would have an excellent chance of success. Meade authorized it and Warren moved up at about 4:00 p.m. with Wright's VI Corps on his left and Gibbon's division of the II Corps on his right. Warren led the attack in his full-dress uniform, but his courage proved better than his judgment. Some of his men broke through the tangles of underbrush and felled trees in front of the Confederate lines; a few even got into the first Confederate entrenchments, but most were either killed, wounded, or driven back. Raked by carefully planned Confederate crossfires, the whole attacking

force streamed back into its own lines.

Farther to the east, there was more planning. Wright, after careful reconnaissance of the Confederate position on his front, had decided that its weakest point was the west face of the salient (called the 'Mule Shoe' by Confederates) enclosing the McCoull house. The entrenchments here were strong and were supported by a partially completed second line. But the position was open to Union artillery. Also, there was a belt of timber, which would conceal Union troops forming for the attack, some 200 yards in front of the Confederate works. For this operation, Wright organized a special task force of twelve regiments under the command of Col. Emory Upton, who had led the attack that surprised Lee's bridgehead at Rappahannock Station the year before. Mott's division of the II Corps was to support.

Upton was a born soldier and a keen student of his profession. His plans for the assault were careful and detailed. All the regimental commanders were taken forward under cover to examine the ground and a heavy battery was emplaced to hammer the works until the charge began. Upton formed his troops in four lines of three regiments each: when the first line reached the Confederate works, it was to split right and left and widen the penetration; the second line was to carry the second Confederate position; the last two lines formed the reserve and were to halt and lie down just outside the Confederate breastworks until needed.

At 6:10 p.m., Upton charged. Confederate fire was heavy and accurate, but the yelling Union advance broke through, beating down determined Confederate opposition and capturing about 1,000 prisoners. Mott, however, had formed his men in the open; they were an unreliable lot and Confederate artillery fire soon scattered them. Upton was left isolated, with a large part of the Confederate army concentrating against him. To support him, Hancock renewed the attack on the Federal right, but was repulsed. Upton hung on until dark and withdrew. Meanwhile, Burnside placed the IX Corps near the Confederate right flank and entrenched.

There was no fighting on 11 May. Grant was sending his wagons to the rear for supplies and evacuating his wounded. At the same time, lacking cavalry, he sent an infantry brigade on reconnaissance to Todd's Tavern. This movement alarmed Lee, who suspected a repetition of Hancock's advance on the 9th, and so pushed out troops toward Shady Grove Church. Later reports that Federal trains were moving to the rear and that Union troops appeared to be shifting to the east seem to have convinced Lee that Grant was planning a major movement that night—probably a retreat to Fredericksburg. Consequently, he warned his subordinates to be ready to move on short notice. Visiting Ewell's sector, he noted that it would be difficult to remove the guns during the night, and told Ewell to withdraw them before dark. Lee was still convinced that the only chance for a Confederate victory lay in a successful battle. If Grant was there, Lee intended to strike him.

Grant was indeed carrying out a major movement. He had instructed Meade to organize a strong attack by the II and IX Corps on the Mule Shoe at 4:00 a.m., 12 May. The V and VI Corps were to be ready to exploit any successes gained by the main effort. This was to be a repetition of Upton's attack, but on a larger scale.

Hancock moved from his position on the right after dark in a steady rain, and began forming for the attack. Then a heavy fog set in, and it was 4:35 a.m. before it was light enough to advance. Hancock had massed his corps in heavy formations, to obtain

better control in the dark and fog and to get the greatest possible number of men into the Confederate works in the first rush. He was, naturally, unaware that Lee had ordered most of the cannon withdrawn from the salient, and so expected heavy casualties until the

Confederate batteries could be overrun.

In the Mule Shoe, the Confederate outposts heard sounds suggesting an attack. The absent artillery was hurriedly ordered to return, and troops were moved into line. For almost an hour, the shivering Confederates waited; the returning guns began to appear. Then, out of the lifting fog and dark, came a great cheer. Masses of Federals swamped the Mule Shoe, capturing its garrison and catching the returning guns in column on the road. They swept on until checked by an incomplete line of breastworks about halfway down the salient. Here, the capable Gordon was rapidly organizing a counterattack. Lee attempted to lead it personally, but—as in the Wilderness—was restrained by his men.

Hancock's dense formation now hampered the Union effort. The Confederate line had broken much more easily than had been expected; formations crowded together and became confused; control was difficult. Gordon's audacious counterattack, supported by part of Early's Corps (acting commander of Ewell's Corps), forced the Federals out of most of the Mule Shoe, but could not regain the original Confederate position. Even where driven out of the recently captured fortifications, the Federals clung to their outer edge. The fighting raged savagely throughout the day and into the night, especially at the so-called "Bloody Angle" where Wright—ordered forward by Meade when Hancock was stalled—struck the Confederate defenses. Later, Warren was ordered to attack, but was repulsed. Grant then proposed to shift him to Wright's support at the already crowded salient, but later revoked the order. Burnside's attack had some initial success, but was soon driven back. Early then attempted a counterattack against Burnside's left flank, but was checked at the outset.

While the two armies fought stubbornly, Lee was hastening the construction of a new line across the base of the Mule Shoe south of Harrison. Work was slow; not until after midnight were the Confederates in the salient ordered to disengage and fall back.

Both exhausted armies were relatively quite during 13 May. Grant considered the possibilities of the situation confronting him. Direct assaults on Lee's position had produced only limited gains at high cost. A movement against the Confederate left would threaten Lee's communications with his advance base at Louisa Court House and probably would result in a prompt Confederate withdrawal to a position behind the next natural line of defense—in this case, the North Anna River, fifteen miles south. However, the continued absence of Sheridan's cavalry left the Union army at a disadvantage for such an open war of maneuver, and might expose Grant's own communications to a Confederate counterstroke. Grant therefore decided to make his next effort against Lee's right flank, hoping to envelop it before Lee could shift troops from the Confederate left or extend his fortifications farther south from Spotsylvania Court House. (At this time, these fortifications extended only about a quarter of a mile south of the court house.)

Accordingly, Warren was ordered to move immediately after dark and form for an attack at 4:00 a.m., the 14th, down the road leading from Fredericksburg to Spotsylvania. Wright was to move out behind Warren, form across the next road to the south, and attack westward at the same time. Hancock and Burnside were both to be ready for

action at 4:00 a.m., but were not to advance until ordered to do so.

There were no roads for the V and VI Corps to follow. Instead, they had to move by night across country, much of which was wooded and cut by many small creeks. Guides were provided by Meade's headquarters, and Warren took great care to mark the route by a string of sentries and fires.

The weather that night favored the Confederates. Heavy rains and fog extinguished Warren's fires and blinded his columns as they struggled through knee-deep mud and underbrush. Every creek was an obstacle. Not until 6:00 a.m. did the head of the V Corps arrive at Fredericksburg Road; it took the rest of the day to collect and reorganize its exhausted men. The attack had to be called off.

Wright (Sedgwick's replacement) originally concentrated his VI Corps in a concealed position on the north bank of the Ny River—apparently in the hope of making an attack the next morning—but sent Upton's small brigade across the river to occupy a hill which commanded the fords his corps would have to use in such an offensive. Confederate cavalry—one of the units Stuart had left with Lee—discovered Upton's force, and Mahone's division of the III Corps was sent out to determine the extent of Federal activity in this area. Mahone forced Upton back, but was himself driven off by troops dispatched by Warren. Wright then moved his entire corps forward and occupied the position.

Confederate reaction had been comparatively slow, the complete withdrawal of the V Corps from the Federal right not being definitely established until the afternoon of the 14th. Lee thereupon began deliberately shifting troops from his left to his right flank and prolonging his entrenchments southward. Probably only the weather had saved him from surprise and serious trouble.

Grant had disappointments in addition to the one that the weather had just inflicted upon him at Spotsylvania. Two minor operations which he had intended to assist the advance of the Army of the Potomac had been complete failures. In the Shenandoah Valley, the patriotic but inept Sigel had managed to lose a battle at New Market where the cadets of the Virginia Military Institute formed part of the Confederate force. On the James River front, the energetic but incompetent Butler had brought on another fiasco. After failing to seize Petersburg in early May, when it was very weakly garrisoned, he had then delayed until Beauregard could scrape together enough troops to defeat him on 10 May at Drewry's Bluff. Now he was bottled up at Bermuda Hundred—the neck of land just north of Petersburg between the converging James and Appomattox Rivers—where his position was of little value. (Butler's appointment to this command had been forced on Lincoln by the hard facts that 1864 was an election year and that Butler was a leading Northern Democrat with a thirst for military glory.)

Grant could no longer hope that these operations would weaken Lee by forcing him to detach troops from his army in order to defend Richmond and Petersburg, or to hold the Shenandoah. Indeed, Lee himself now received reinforcements from the victorious Confederates in both of those areas. If the war was to be won in the east, the Army of the Potomac would have to win it alone.

During 14-17 May, the two armies improved their positions. Though there were no actual engagements of any size, the opposing troops were in close and constant contact. Continual skirmishing, sniping, and artillery fire produced steady losses. Grant pulled most of Hancock's II Corps out of line in order to rest it for his next offensive.

Wright suggested that his corps might suddenly be shifted back to the right of the Union line for an attack on the Confederate left flank, which might have been weakened in order to provide troops to extend Lee's right flank to the Po River. Grant accepted and expanded the idea: Hancock and Wright were to shift their troops into the former Mule Shoe area for an assault at daylight on the 18th; Burnside was to attack in conjunction with them; Warren was to support the attack with his artillery and to stand ready to advance.

Apparently, Confederate scouts and patrols detected the movement. At any rate, no surprise was achieved: the advancing Federals found the Confederates ready and waiting. The Union attacks were made with gallantry and energy, but were rapidly shot to pieces by Confederate artillery; only a few cases did the attackers threaten the Confederate line. By about 10:00 a.m., even Grant was willing to halt the operation.

Following the repulse of the 18 May attack, Grant moved Wright back to his former position and again placed Hancock in reserve. During the night of the 18th, he shifted Burnside to his extreme left. Warren extended the right flank of his V Corps across the Ny River. Grant now formed a plan which, he hoped, would lure Lee out from behind his earthworks. Hancock was ordered to advance rapidly southward on the night of the 19th along the line of the Fredericksburg & Potomac Railroad, five miles to the east. The rest of the army would remain in its present position, ready to follow after Hancock had gotten about twenty miles' head start. In this time, it was expected that Lee would attempt to overtake and destroy Hancock—thus giving Grant a chance to overwhelm the Confederates in the open before they could entrench. If Lee did not take the bait, the operation could be converted into another effort to envelop Lee's right flank.

Some indications of these shifts reached Lee, who knew that a rapid, undetected Federal advance south might cut in between his army and Richmond. Suspicious that this was Grant's intention, he ordered Ewell to advance on his front on the 19th and determine whether troops had been withdrawn from the Union right flank.

By now, Ewell's corps had been reduced to approximately 6,000 men. Ewell felt that this force was too weak to risk in front of the Federal fortifications and so secured Lee's permission to move around the Union flank. The country being deep in mud after a series of showers, he felt obliged to leave all his artillery behind, advancing with his infantry alone. About 3:00 p.m., he established contact with Federal units covering the Fredericksburg Road. These were mostly raw troops which had never been in action before and should have had little chance against Ewell's veterans. Nonetheless, they met Ewell headlong—if with more vigor than skill—and fought him to a standstill. Both Hancock and Warren sent reinforcements, and in the end Ewell was lucky to get away, thanks to Hampton's cavalry and horse artillery, which arrived in time to cover the retreat. However, he had discovered that the Union right flank was still strong, and—as a more positive result of his adventure—Grant was led to postpone Hancock's advance until the night of the 20th.

Union losses during the fighting around Spotsylvania Court House appear to have been between 17,000 and 18,000. Confederate casualties are unknown, but since their forces fought behind fortifications during most of these engagements, their losses must have been considerably less--possibly between 9,000 and 10,000.

APPENDIX II

Confederate Order of Battle for the Wilderness - May 5-6, 1864

The Army of Northern Virginia General Robert E. Lee

I Army Corps	Lt. Gen. James Longstreet
Kershaw's Division	Gen. Joseph B. Kershaw
Kershaw's Brigade 2nd SC 3rd SC 7th SC 8th SC 15th SC 3rd SC Battalion	Col. John W. Henagan Lt. Col. F. Gaillard Col. James D. Nance Capt. James Mitchell Lt. Col. E. T. Stackhouse Col. John B. Davis Capt. B. M. Whitener
Humphreys' Brigade 13th MS 17th MS	Gen. Benjamin G. Humphreys Maj. G. L. Donald
18th MS 21st MS	Capt. W. H. Lewis Col. D. N. Moody
Wofford's Brigade 16th GA 18th GA 24th GA Cobb's GA Legion Phillips GA Legion 3rd GA Sharpshooter	Gen. William T. Wofford
Bryan's Brigade 10th GA 50th GA 51st GA 53rd GA	Brig. Gen. Goode Bryan Col. Willis C. Holt Col. P. McGlashan Col. E. Ball Col. James P. Simms
Field's Division	Maj. Gen. Charles W. Field
Jenkins' Brigade 1st SC	Brig. Gen. Micah Jenkins Col. James R. Hagood

2nd SC (Rifles) 5th SC 6th SC Palmetto Sharp.	Col. A. Coward Col. John Bratton
Anderson's Brigade 7th GA 8th GA 9th GA	Gen. George T. Anderson
11th GA 59th GA	Lt. Col. B. H. Gee
Law's Brigade 4th AL 15th AL	Brig. Gen. E. McIver Law Col. P. D. Bowles
44th AL 47th AL	Col. W. F. Perry
48th AL	Lt. Col. W. M. Hardwick
Gregg's Brigade 3rd AR 1st TX	Brig. Gen. Hohn Gregg Col. Van H. Manning
4th TX 5th TX	Col. J. P. Bane Lt. Col. K. Bryan
Benning's Brigade 2nd GA	Brig. Gen. Henry L. Benning
15th GA 17th GA 20th GA	Col. D. M. DuBose
Artillery	Gen. E. Porter Alexander
Huger's Battalion Fickling's Battery VA Moody's Battery LA Parker's Battery VA	Lt. Col. Frank Huger
J. D. Smith's Battery Taylor's Battery VA Woolfolk's Battery VA	VA
Haskell's Battalion Flanner's Battery NC Garden's Battery SC Lamkin's Battery VA Ramsay's Battery NC	Maj. John C. Haskell

Cabell's Battalion Callaway's Battery GA Carlton's Battery GA McCarth's Battery VA Manly's Battery NC	-
II Army Corps L	t. Gen. Richard S. Ewell
Early's Division	Maj. Gen. Jubal A. Early
Hay's Brigade 5th LA 6th LA 7th LA 8th LA 9th LA	Brig. Gen. Harry T. Hays Lt. Col. Bruce Menger Maj. William H. Manning Maj. J. M. Wilson
Pegram's Brigade 13th VA 31st VA 49th VA 52nd VA 58th VA	Brig. Gen. John Pegram Col. JamesB. Terrill Col. John S.Hoffman Col. J. C. Gibson
Gordon's Brigade 13th GA 26th GA 31st GA 38th GA 60th GA 61st GA	Brig. Gen. John B. Gordon Col. E. N. Atkinson Col. C. A. Evans Lt. Col. Thomas J. Berry
Johnson's Division	Maj. Gen. Edward Johnson
Stonewall Brigade 2nd VA 4th VA 5th VA 27th VA 33rd VA	Brig. Gen. James A. Walker Capt. C. H. Stewart Col. William Terry Lt. Col. Charles L. Haynes
Steuart's Brigade 1st NC	Gen. George H. Steuart Col. H. A. Brown

```
Col. S. D. Thruston
    3rd NC
    10th VA
    23rd VA
    37th VA
 Jone's Brigade
                       Brig. Gen. John M. Jones
    21st VA
    25th VA
                      Col. J. C. Higginbotham
    42nd VA
    44th VA
    48th VA
    50th VA
  Stafford's Brigade Gen. Leroy A. Stafford
    1st LA
    2nd LA
                       Col. J. M. Williams
    10th LA
    14th LA
    15th LA
Rode's Division Maj. Gen. Robert E. Rodes
 Daniel's Brigade Brig. Gen. Junius Daniel
    32nd NC
    43rd NC
    45th NC
    53rd NC
    2nd NC Battery
 Ramseur's Brigade Gen. Stephen D. Ramseur
    2nd NC
                       Col. W. R. Cox
    4th NC
                       Col. Bryan Grimes
    14th NC
                       Col. R. T. Bennett
    30th NC
                        Col. F. M. Parker
 Doles' Brigade
                       Brig. Gen. George Doles
    4th GA
    12th GA
                       Col. Edward Willis
    44th GA
                        Col. W. H. Peebles
 Battle's Brigade Brig. Gen. Cullen A. Battle
    3rd AL
                        Col. Charles Forsyth
    5th AL
    6th AL
    12th AL
    26th AL
```

Johnston's Brigade Gen. Robert D. Johnston
5th NC Col. T. M. Garrett
12th NC Col. H. E. Collman
20th NC Col. Thomas F. Toon
23rd NC

Artillery Gen. Armistead L. Long

Hardaway's Battalion Lt. Col. R. A. Hardaway
Dance's Battery VA
Graham's Battery VA
C. B. Griffin's Battery VA
Jones' Battery VA
B. H. Smith's Battery VA

Nelson's Battalion Lt. Col. William Nelson Kirkpatrick's Battery VA Massie's Battery VA Milledge's Battery GA

Braxton's Battalion Lt. Col. Carter M. Braxton Carpenter's Battery VA Cooper's Battery VA Hardwicke's Battery VA

Cutshaw's Battalion Maj. W. E. Cutshaw
Carrington's Battery VA
A. W. Garber's Battery VA
Tanner's Battery VA

Page's Battalion Maj. R. C. M. Page W. P. Carter's Battery VA Fry's Battery VA Page's Battery VA Reese's Battery AL

III Army Corps Lt. Gen. Ambrose P. Hill

Anderson's Division Gen. Richard H. Anderson

Perrin's Brigade Brig. Gen. Abner Perrin
8th AL
9th AL

10th AL 11th AL 14th AL	
Mahone's Brigade 6th VA 12th VA 16th VA 41st VA 61st VA	Brig. Gen. William Mahone Lt. Col. H. W. Williamson Col. D. A. Weisiger Lt. Col. R. O. Whitehead Col. V. D. Groner
Harris' Brigade 12th MS 16th MS 19th MS 48th MS	Gen. Nathaniel H. Harris Col. S. E. Baker Col. T. J. Hardin
Wright's Brigade 3rd GA 22nd GA 48th GA 2nd GA Battalion	Gen. Ambrose R. Wright Maj. C. J. Moffett
Perry's Brigade 2nd FL 5th FL 8th FL	Brig. Gen. E. A. Perry
Heth's Division	Maj. Gen. Henry Heth
Davis' Brigade 2nd MS 11th MS 42nd MS 55th NC	Brig. Gen. Joseph R. Davis
Cooke's Brigade 15th NC 27th NC 46th NC 48th NC	Brig. Gen. John R. Cook
Kirkland's Brigade 11th NC 26th NC 44th NC	Gen. William W. Kirkland

47th NC 52nd NC	
Walker's Brigade 40th VA 47th VA 55th VA 22nd VA Battalion	Brig. Gen. Henry H. Walker Col. R. M. Mayo Col. W. S. Christian
Archer's Brigade 1st TN 7th TN 14th TN	Brig. Gen. James J. Archer Maj. F. G. Buchanan Lt. Col. S. G. Shepard Col. William McComb
Wilcox's Division	Maj. Gen. Cadmus M. Wilcox
Lane's Brigade 7th NC 18th NC 28th NC	Brig. Gen. James H. Lane Lt. Col. W. Lee Davidson Col. John D. Barry
33rd NC 37th NC	Lt. Col. R. V. Cowan Col. William M. Barbour
Scale's Brigade 13th NC 16th NC 22nd NC	Brig. Gen. Alfred M. Scales Col. J. H. Hyman Col. W. A. Stowe
34th NC 38th NC	Col. W. L. J. Lowrance Lt. Col. John Ashford
McGowan's Brigade 1st SC 12th SC 13th SC 14th SC 1st SC Rifles	Brig. Gen. Samuel McGowan Lt. Col. W. P. Shooter Col. John L. Miller Col. B. T. Brockman Col. Joseph N. Brown Lt. Col. G. McD. Miller
Thomas' Brigade 14th GA 35th GA	Brig. Gen. Edward L. Thomas
45th GA 49th GA	Lt. Col. J. T. Jordan
Artillery	Col. R. Lindsay Walker
Poague's Battalion	Lt. Col. William T. Poague

Richard's Battery MS Utterback's Battery VA Williams' Battery NC Wyatt's Battery VA

McIntosh's Battalion Lt. Col. D. G. McIntosh
Clutter's Battery VA
Donald's Battery VA
Hurt's Battery AL
Price's Battery VA

Pegram's Battalion Lt. Col. W. J. Pegram
Brander's Battery VA
Cayce's Battery VA
Ellett's Battery VA
Marye's Battery VA
Zimmerman's Battery SC

Cutts' Battalion Col. A. S. Cutts
Patterson's Battery GA
Ross' Battery GA
Wingfield's Battery GA

Richardson's Battalion Lt. Col. Charles Richardson Grandy's Battery VA Landry's Battery LA Moore's Battery VA Penick's Battery VA

Cavalry Corps Maj. Gen. James E. B. Stuart

Hampton's Division Maj. Gen. Wade Hampton

Young's Brigade Brig. Gen. P. M. B. Young
7th GA Col. W. P. White
Cobb's Legion GA Col. G. J. Wright
Phillips Legion GA
20th GA Lt. Col. John M. Millen

Jeff Davis Legion MS

Rosser's Brigade Brig. Gen. Thomas L. Rosser
7th VA Col. R. H. Dulany
11th VA
12th VA Lt. Col. Thomas B. Massie
35th VA Battalion

Butler's Brigade 4th SC 5th SC 6th SC	Brig. Gen. M. C. Butler Col. B. H. Rutledge Col. John Dunovant Col. Hugh K. Aiken
Fitz Lee's Division	Maj. Gen. Fitzhugh Lee
Lomax's Brigade 5th VA 6th VA 15th VA	Gen. Lunsford L. Lomax Col. Henry C. Pateh
Wickham's Brigade 1st VA	Gen. William C. Wickham
2nd VA 3rd VA 4th VA	Col. Thomas T. Munford Col. Thomas H. Owen
W. H. F. Lee's Division	Maj. W. H. F. Lee
Chambliss' Brigade 9th VA 10th VA 13th VA	Gen. John R. Chambliss Jr.
Gordon's Brigade	Brig. Gen. James B. Gordon
1st NC 2nd NC 5th NC	Col. C. M. Andrews Col. S. B. Evans
Horse Artillery	Maj. R. P. Chew
Breathed's Battalion Hart's Battery SC Johnston's Battery VA McGregor's Battery VA Shoemaker's Battery VA Thompson's Battery VA	A

The effective strength of the above forces was at least 61,000 men.

APPENDIX III

Union Order of Battle for the Wilderness - May 5-6, 1864

The Union Army	Lt. Gen. Ulysses S. Grant
Escort 5th US Cavalry (B, F & F	K) Capt. Julius W. Mason
The Army of the Potomac	Major General George C. Meade
Provost Guard 1st MA Cavalry (C & D) 80th NY Infantry 3rd PA Cavalry 68th PA Infantry 114th PA Infantry	Brig. Gen. Marsena R. Patrick Capt. Edward A. Flint Col. Theodore B. Gates Maj. James W. Walsh Lt. Col. Robert E. Winslow Col. Charles H. T. Collis
Volunteer Engineer Brigade 15th NY Engineers 50th NY Engineers	Brig. Gen. Henry W. Benham Maj. William A. Ketchum Lt. Col. Ira Spaulding
Battalion U.S. Engineers	Capt. George H. Mendel
Guards and Orderlies Oneida, NY Cavalry	Capt. Daniel P. Mann
Second Army Corps	Maj. Gen. Winfield S. Hancock
Escort 1st VT Cavalry(M)	Capt. John H. Hazelton
First Division	Brig. Gen. Francis C. Barlow
First Brigade 26th MI 61st NY 81st PA 140th PA 183rd PA	Col. Nelson A. Miles Maj. Lemuel Saviers Lt. Col. K. O. Broady Col. H. Boyd McKeen Col. John Fraser Col. George P. McLean

Second Brigade 28th MA 63rd NY 69th NY 88th NY 116th PA	Col. Thomas A. Smyth Lt. Col. George W. Cartright Maj. Thomas Touhy Capt. Richard Moroney Capt. Denis F. Burke Lt. Col. Richard C. Dale
Third Brigade 39th NY 52nd NY 57th NY 111th NY 125th NY	Col. Paul Frank Col. Augustus Funk Maj. Henry M. Karples Lt. Col. Alford B. Chapman Capt. Aaron P. Seeley Lt. Col. Aarn B. Myer Capt. Winfield Scott
Fourth Brigade 2nd DE 64th NY 66th NY 53rd PA 145th PA 148th PA	Col. John R. Brooke Col. William P. Bailey Maj. Lemen W. Bradley Lt. Col. John S. Hammell Lt. Col. Richards McMichael Col. Hiram L. Brown Col. James A. Beaver
Second Division	Brig. Gen. John Gibbon
Provost Guard 2nd Co. MN Sharp.	Capt. Mahlon Black
First Brigade 19th ME Andrew, MA Sharp. 15th MA 19th MA 20th MA 7th MI 42nd NY	Brig. Gen. Alexander S. Webb Col. Selden Connor Lt. Samuel G. Gilbreth Maj. I. Harris Hooper Maj. Edmund Rice Maj. Henry L. Abbott Maj. Silvanus W. Curtis Maj. Patrick J. Downing
59th NY 82nd NY	Capt. William McFadden Col. Henry W. Hudson

```
Col. Samuel S. Carroll
 Third Brigade
    14th CT
                       Col. Theodore G. Ellis
    1st DE
                       Lt. Col. Daniel Woodall
    14th IN
                      Col. John Coons
    12th NY
                      Lt. Col. Thomas H. Davis
    10th NY
                      Capt. George M. Dewey
    108th NY
                      Col. Charles J. Powers
                      Lt. Col. Leonard W. Carpenter
    4th OH
                      Lt. Col. Franklin Sawyer
    8th OH
    7th WV
                       Lt. Col. H. H. Lockwood
Third Division
                       Maj. Gen. David B. Birney
 First Brigade
                       Brig. Gen. J. H. H. Ward
    20th IN
                       Col. W. C. L. Taylor
    3rd ME
                       Col. Moses B. Lakeman
    40th NY
                      Col. Thomas W. Egan
    86th NY
                      Lt. Col. Hacob H. Lansing
    124th NY
                      Col. Francis M. Cummins
                      Lt. Col. Edwin R. Biles
    99th PA
                   Lt. Col. Isaac Rogers
Lt. Col. Guy H. Watkins
    110th PA
    141st PA
    2nd US Sharp. Lt. Col. Homer R. Stoughton
  Second Brigade Brig. Gen. Alexander Hays
    4th ME
                       Col. Elijah Walker
    17th ME
                       Col. George W. West
                       Col. Byron R. Pierce
    3rd MI
    5th MI
                      Lt. Col. John Pulford
                      Maj. Samuel McConihe
    93rd NY
    57th PA
                      Col. Peter Sides
                      Lt. Col. John A. Danks
    63rd PA
    105th PA
                      Col. Calvin A. Craig
    1st US Sharp. Maj. Charles P. Mattocks
Fourth Division
                      Brig. Gen. Gershom Mott
 First Brigade
                   Col. Robert McAllister
    1st MA
                       Col. N. B. McLauglen
    16th MA
                      Lt. Col. Waldo Merriam
    5th NJ
                      Col. William J. Sewell
                      Lt. Col. Stephen R. Gilkyson
    6th NJ
    7th NJ
                      Maj. Frederick Cooper
    8th NJ
                      Col. John Ramsey
                      Lt. Col. John Schoonover
    11th NJ
```

26th PA 115th PA	Maj. Samuel G. Moffett Maj. William A. Reilly
Second Brigade 11th MA 70th NY 71st NY 72nd NY 73rd NY 74th NY 120th NY	Col. William R. Brewster Col. William Blaisdell Maj. William H. Hugo Lt. Col. Thomas Rafferty Lt. Col. John Leonard Lt. Col. Michael W. Burns Lt. Col. Thomas Holt Capt. Abram L. Lockwood Lt. Col. Milton Opp
Artillery Brigade 6th ME 10th MA 1st NH 1st NY (Co G) 4th NY Heavy 1st PA (Co F) 1st RI (Co A) 1st RI (Co B) 4th US (Co K) 5th US (Cos C, I)	Lt. Col. Thomas R. Allcock Capt. R. Bruce Ricketts Capt. William A. Arnold
Fifth Army Corps	Maj. Gen. G. K. Warren
Fifth Army Corps Provost Guard 12th NY	Maj. Gen. G. K. Warren Maj. Henry W. Rider
Provost Guard	

Second Brigade 9th MA 22nd MA 32nd MA 4th MI 62nd PA	Col. Jacob B. Sweitzer Col. Patrick R. Guiney Col. William S. Tilton Col. George L. Prescott Lt. Col. George W. Lumbard Lt. Col. James C. Hull
Third Brigade 20th ME 18th MA 1st MI 16th MI 44th NY 83rd PA 118th PA	Brig. Gen. Joseph J. Bartlett Maj. Ellis Spear Col. Joseph Hayes Lt. Col. William A. Throop Maj. Robert T. Elliott Lt. Col. Freeman Connor Col. O. S. Woodward Col. James Gwyn
Second Division	Brig. Gen. John C. Robinson
First Brigade 16th ME 13th MA 39th MA 104th NY	Col. Samuel H. Leonard Col. Charles W. Tilden Capt. Charles H. Hovey Col. Phineas S. Davis Col. Gilbert G. Prey
Second Brigade 12th MA 83rd NY 97th NY 11th PA 88th PA 90th PA	Brig. Gen. Henry Baxter Col. James L. Bates Col. Joseph A. Moesch Col. Charles Wheelock Col. Richard Coulter Capt. George B. Rhoads Col. Peter Lyle
Third Brigade 1st MD 4th MD 7th MD 8th MD	Col. Andrew W. Denison Maj. Benjamin H. Schley Col. Richard N. Bowerman Col. Charles E. Phelps Lt. Col. Hohn G. Johannes
Third Division	Brig. Gen. Samuel W. Crawford
First Brigade 1st PA 2nd PA 11th PA 13th PA	Col. William McCandless Col. William C. Talley Maj. LeGrand B. Speece Col. Samuel M. Jackson Maj. W. R. Hartshorn

```
Third Brigade
                      Col. Joseph W. Fisher
     5th PA
                       Lt. Col. George Dare
                      Col. Silas M. Baily
Lt. Col. Ira Ayer Jr.
Lt. Col. Richard Gustin
     8th PA
     10th PA
     12th PA
Fourth Division
                       Brig. Gen. James S. Wadsworth
  First Brigade
                       Brig. Gen. Lysander Cutler
     7th IN
                       Col Ira G. Grover
     19th IN
                       Col. Samuel J. Williams
     24th MI
                       Col. Henry A. Morrow
    1st NY Sharp. Capt. Volney J. Shipman
                       Lt. Col. John Mansfield
     2nd WI
     6th WI
                       Col. Edward S. Bragg
                       Col. William W. Robinson
     7th WI
  Second Brigade Brig. Gen. James C. Rice
     76th NY
                       Lt. Col. John E. Cook
     84th NY
                       Col. Edward B. Fowler
                      Col. Edward Pye
Col. Francis C. Miller
     95th NY
     147th NY
     56th PA
                       Col. J. William Hofmann
 Third Brigade
121st PA
142nd PA
                      Col. Roy Stone
                       Capt. Samuel T. Lloyd
                      Maj. Horatio N. Warren
     143rd PA
                       Col. Edmund L. Dana
     149th PA
                       Lt. Col. John Irvin
     150th PA
                       Capt. George W. Jones
Artillery Brigade
                        Col. Charles S. Wainwright
                        Capt. Augustus P. Martin
  3rd MA
  5th MA
                       Capt. Charles A. Phillips
  1st NY (Co D)
                       Capt George B. Winslow
 1st NY (Cos E, L) Lt. George Breck
                       Capt. Charles E. Mink
  1st NY
  4th NY Heavy
                       Maj. William Arthur
  1st PA (Co B)
                       Capt. James H. Cooper
  4th US (Co B)
                       Lt. James Stewart
  5th US (Co D)
                       Lt. B. F. Rittenhouse
```

Sixth Corps	Maj. Gen. John Sedgwick
Escort 8th PA Cavalry (Co A)	Capt. Charles E. Fellows
First Division	Brig. Gen. Horatio G. Wright
First Brigage 1st NJ 2nd NJ 3rd NJ 4th NJ 101st NJ 15th NJ	Col. Henry W. Brown Lt. Col. William Henry, Jr. Lt. Col. Charles Wiebecke Capt. Samuel T. DuBois Lt. Col. Charles Ewing Col. Henry O. Ryerson Col. William H. Penrose
Second Brigade 5th ME 121st NY 95th PA 96th PA	Col. Emory Upton Col. Clark S. Edwards Lt. Col. Egbert Olcott Lt. Col. Edward Carroll Lt. Col. William H. Lessig
Third Brigade 6th ME 49th PA 119th PA 5th WI	Brig. Gen. David A. Russell Maj. George Fuller Col. Thomas M. Hulings Maj. enry P. Truefitt, Jr. Lt. Col. Theodore B. Catlin
Fourth Brigade 65th NY 67th NY 122nd NY	Brig. Gen. Alexander Shaler Col. Joseph E. Hamblin Col. Nelson Cross Lt. Col. Augustus W. Dwight
Second Division	Brig. Gen. George W. Getty
First Brigade 62nd NY 93rd PA 98th PA 102nd PA 139th PA	Brig. Gen. Frank Wheaton Col. David J. Nevin Lt. Col. John S. Long Col. John F. Ballier Col. John W. Patterson Lt. Col. William H. Moody
Second Brigade	Col. Lewis A. Grant

2nd VT	Col. Newton Stone
3rd VT	Col. Thomas O. Seaver
4th VT	Col. George P. Foster
5th VT	Lt. Col. John R. Lewis
6th VT	Col. Elisha L. Barney
Third Brigade	Brig. Gen. Thomas H. Neill
7th ME	Col. Edwin C. Mason
43rd NY	Lt. Col. Jon Wilson
49th NY	Col. Daniel D. Bidwell
77th NY	Maj. Nathan S. Babcock
61st PA	Col. George F. Smith
Fourth Brigade	Brig. Gen. Henry L. Eustis
7th MA	Col. Thomas D. Johns
10th MA	Lt. Col. Joseph B. Parsons
37th MA	Col. Oliver Edwards
2nd RI	Lt. Col. S. B. M. Read
ZIIQ IXI	ie. cor. b. b. m. kedu
Third Division	Brig. Gen. James B. Ricketts
First Brigade	Brig. Gen. William H. Morris
14th NJ	Lt. Col. Caldwell K. Hall
106th NY	Lt. Col. Charles Townsend
151st NY	Lt. Col. Thomas M. Fay
87th PA	Col. John W. Schall
10th VT	Lt. Col. William W. Henry
Second Brigade	Brig. Gen. Truman Seymour
6th MD	Col. John W. Horn
110th OH	Col. J. Warren Keifer
122nd OH	Col. William H. Ball
126th OH	Col. Benjamin F. Smith
67th PA (detached)	Capt. George W. Guss
138th PA	Col. Matthew R. McClennan
Artillery Brigade	Col. Charles H. Tompkins
4th ME	Lt. Melville C. Kimball
1st MA	Capt. William H. McCartney
1st NY	Capt. Andrew Cowan
3rd NY	Capt. William A. Harn
4th NY Heavy	Maj. Thomas D. Sears
1st RI (Co C)	Capt. Richard Waterman
1st RI (Co E)	Capt. William B. Rhodes
1st RI (Co G)	Capt. George W. Adams

5th US (Co M)	Capt. James McKnight
Ninth Army Corps	Maj. Gen. Ambrose E. Burnside
Provost Guard 8th US	Capt. Milton Cogswell
First Division Stevenson	Brig. Gen. Thomas G.
First Brigade 35th MA 56th MA 57th MA 59th MA 4th US 10th US	Col. Sumner Carruth Maj. Nathaniel Wales Col. Charles E. Griswold Col. William F. Bartlett Col. J. Parker Gould Capt. Charles H. Brightly Maj. Samuel B. Hayman
Second Brigade 3rd MD 21st MA 100th PA	Col. Daniel Leasure Col. Joseph M. Sudsburg Lt. Col. George P. Hawkes Lt. Col. Matthew M. Dawson
Artillery 2nd ME 14th MA	Capt. Albert F. Thomas Capt. J. W. B. Wright
Second Division	Brig. Gen. Robert B. Potter
First Brigade 36th MA 58th MA 51st NY 45th PA 48th PA 7th RI	Col. Zenas R. Bliss Maj. William F. Draper Lt. Col. John C. Whiton Col. Charles W. Le Gendre Col. John I. Curtin Lt. Col. Henry Pleasants Capt. Theodore Winn
Second Brigade 31st ME 32nd ME 6th NH 9th NH 11th NH	Col. Simon G. Griffin Lt. Col. Thomas Hight Maj. Arthur Deering Lt. Col. Henry H. Pearson Lt. Col. John W. Babbitt Col. Walter Harriman

17th VT	Lt. Col. Charles Cummings
Artillery	
- 11th MA	Capt. Edward J. Jones
19th NY	Capt. Edward W. Rogers
Third Division	Brig. Gen. Orlando B. Willcox
First Brigade	Col. John F. Hartranft
2nd MI	Col. William Humphrey
8th MI	Col. Frank Graves
17th MI	Col. Constan Luce
27th MI	Maj. Samuel Moody
109th NY	Col. Benjamin F. Tracy
51st PA	Lt. Col. Edwin Schall
Second Brigade	Col. Benjamin C. Christ
1st MI Sharp.	Col. Charles V. DeLand
20th MI	Lt. Col. Byron M. Cutcheon
79th NY	Col. David Morrison
60th OH	Lt. Col. James N. McElroy
50th PA	Lt. Col. Edward Overton Jr.
Artillery	
7th ME	Capt. Adelbert B. Twitchell
34th NY	Capt. Jacob Roemer
Fourth Division	Brig. Gen. Edward Ferrero
First Brigade	Col. Joshua K. Sigfried
27th US	Lt. Col. Charles J. Wright
30th US	Col. Delavan Bates
39th US	Col. Ozora P. Stearns
43rd US	Lt. Col. H. Seymour Hall
Second Brigade	Col. Henry G. Thomas
30th CT	Capt. Charles Robinson
19th US	Lt. Col. Joseph Perkins
23rd US	Lt. Col. C. J. Campbell
Artillery	
D PA	Capt. George W. Durell
3rd VT	Capt. Romeo H. Start

Cavalry 3rd NJ 22nd NY 2nd OH 13th PA	Col. Andrew J. Morrison Col. Samuel J. Crooks Lt. Col. George A. Purlington Maj. Michael Kerwin
Reserve Artillery 27th NY 1st RI (Co D) 1st RI (Co H) 2nd US (Co E) 3rd US (Co G) 3rd US (Cos L & M)	Capt. John Edwards Jr. Capt. John B. Eaton Capt. William W. Buckley Capt. Crawford Allen Jr. Lt. James S. Dudley Lt. Edmund Pendleton Lt. Erskine Gittings
Provisional Brigade 24th NY Cavalry 14th NY Heavy Artil. 2nd PA Heavy Artil.	Col. William C. Raulston Lt. Col. Clarence H. Corning
Cavalry Corps	Maj. Gen. Phillip H. Sheridan
Escort 6th US	Maj. Gen. Phillip H. Sheridan Capt. Ira W. Claflin
Escort	
Escort 6th US	Capt. Ira W. Claflin
Escort 6th US First Division First Brigade 1st MI 5th MI 6th MI	Capt. Ira W. Claflin Brig. Gen. A. T. A. Torbert Brig. Gen. George A. Custer Lt. Col. Peter Stagg Col. Russell A. Alger Maj. James H. Kidd

1st US 2nd US 5th US	Maj. Nelson B. Sweitzer Capt. T. F. Rodenbough Capt. Abraham K. Arnold
Second Division	Brig. Gen. David McM. Gregg
First Brigade 1st MA 1st NJ 6th OH 1st PA	Bg. Gen. Henry E. Davies, Jr Maj. Lucius M. Sargent Lt. Col. John W. Kester Col. William Stedman Col. John P. Taylor
Second Brigade 1st ME 10th NY 2nd PA 4th PA 8th PA 16th PA	Col. J. Irvin Gregg Col. Charles H. Smith Maj. M. Henry Avery Lt. Col. Joseph P. Brinton Lt. Col. George H. Covode Lt. Col. Samuel Wilson Lt. Col. John K. Robinson
Third Division	Brig. Gen. James H. Wilson
Escort 8th IL	Lt. William W. Long
First Brigade 1st CT 2nd NY 5th NY 18th PA	Col. Timothy M. Bryan Jr. Maj. Erastus Blakeslee Col. Otto Harhaus Lt. Col. John Hammond Lt. Col. William P. Brinton
Second Brigade 3rd IN 8th NY 1st VT	Col. George H. Chapman Maj. William Patton Lt. Col. William H. Benjamin Lt. Col. Addison W. Preston
Artillery	Brig. Gen. Henry J. Hunt
Artillery Reserve	Col. Henry S. Burton
First Brigade 6th NY Heavy 15th NY Heavy	Col. J. Howard Kitching Lt. Col. Edmund R. Travis Col. Louis Schirmer

```
Maj. John A. Tompkins
Second Brigade
  5th ME
                           Capt. Greenleaf T. Stevens
                          Capt. William Hexamer
  1st NJ
  2nd NJ
                          Capt. A. Judson Clark
                         Capt. Coorgo E. McKer
  5th NY
  12th NY
                          Capt. George F. McKnight
  1st NY (Co B)
                          Capt. Albert S. Sheldon
                           Maj. Robert H. Fitzhugh
Third Brigade
  9th MA
                          Capt. John Bigelow
  15th NY
                          Capt. Patrick Hart
  1st NY (Co C)
                          Lt. William H. Phillips
  11th NY
                          Capt. John E. Burton
                         Lt. William A. Ewing
Lt. John R. Brinckle
  1st OH (Co H)
5th US (Co E)
Horse Artillery
  First Brigade Capt. James M. Robertson 6th NY Capt. Joseph W. Martin
     2nd US (Cos B & L) Lt. Edward Heaton
     2nd US (Co D) Lt. Edward B. Williston
     2nd US (Co M) Lt. A. C. M. Pennington 4th US (Co A) Lt. Rufus King Jr.
     4th US (Cos C & E) Lt. Charles L. Fitzhugh
  Second Brigade Capt. Dunbar R. Ransom
     1st US (Cos E & G) Lt. Frank S. French
     1st US (Cos H & I) Capt. Alanson M. Randol
     1st US (Co K) Lt. John Egan
2nd US (Co A) Lt. Robert Clark
2nd US (Co G) Lt. William N. Dennison
     3rd US (Cos C, F & K) Lt. James R. Kelly
```

The effective strength of all the above forces was estimated at 118,000 men.

^{*} Technically, the 9th Corps under Burnside reported directly to Grant during this engagement because Burnside had more seniority than Meade.

APPENDIX IV

LOGISTICAL SYSTEM IN THE UNION ARMY -1864

Bureau chiefs and heads of staff departments were responsible for various aspects of the Army's administration and logistics and reported directly to the Secretary of War. The division of responsibility and authority over them among the Secretary of War, the Assistant Secretaries, and the General in Chief was never spelled out, and the supply departments functioned independently and without effective coordination throughout most of the Civil War, although much improved after Grant took command.

Logistical support was entrusted to the heads of four supply departments in Washington: the Quartermaster General, responsible for clothing and equipment, forage, animals, transportation, and housing; the Commissary General for rations; the Chief of Ordnance for weapons, ammunition, and miscellaneous related equipment; and the Surgeon General for medical supplies, evacuation, treatment, and hospitalization of the wounded.

For other support there were the Adjutant General, the Inspector General, the Paymaster General, the Judge Advocate General, the Chief of Engineers, and the Chief of Topographical Engineers.

The military department was the basic organizational unit for administrative and logistical purposes, and the commander of each department controlled the support in that area with no intervening level between his departmental headquarters and the bureau chiefs in Washington. There were six departments when the war started (East, West, Texas, New Mexico, Utah, and Pacific); however, later on, boundaries changed and several geographical departments might be grouped together as a military-headquarters.

Army depots were located in major cities: Boston, New York, Baltimore, Washington, Cincinnati, Louisville, St. Louis, Chicago, New Orleans, and San Francisco. Philadelphia was the chief depot and manufacturing center for clothing. Advanced and temporary supply bases were established as needed to support active operations. Until 1864 most depots were authorized the rank of captain as commander, who despite their relatively low rank and meager pay, had tremendous resources of men, money, and material under their control. There were a few exceptions, notably Col. Daniel H. Rucker at the Washington Quarter Master Depot and Col. George D. Ramsay at the Washington Arsenal. The primary function of the depots was to procure supplies and prepare them for use in the field by repacking, assembling, or other similar tasks.

Procurement was decentralized Purchases were made on the market by low-bid contract in the major cities and producing areas by depot officers. Flour and some other commodities were procured closer to the troops when possible. Cattle were contracted for at specific points, and major beef depots were maintained at Washington (on the grounds of the unfinished Washington Monument), Alexandria, VA, and Louisville. The Commissary Department developed a highly effective system of moving cattle on the hoof to the immediate rear of the armies in the field, to be slaughtered by brigade butchers and issued to the troops the day before consumption.

Resupply

The Army of the Potomac's supply train was huge, numbering over 4,000 wagons. Initially, the Army's line of communications was along wagon roads back to Brandy Station and thence by railroad to Washington. As soon as the Army crossed to the south bank of the Rapidan, Grant changed his base to Fredericksburg and established a forward supply base at Belle Plain, a tiny Potomac river hamlet

Belle Plain Supply Base

This sleepy backwater, the closest spot on the Potomac to the battlefront, was an 8-hour trip for barges and boats ferrying supplies from the depots at Washington and Alexandria. From Belle Plain flowed wagons hauling cargoes of rations, forage, and ammunition to Fredericksburg, 13 miles away and on to the front. Rearward through Belle Plain flowed the casualties of war: wounded men and prisoners by the thousands. To unload the incoming vessels, the US Military Railroads Construction Corps completed two pontoon-supported wharves which jutted out 360 feet into the Potomac River. Each wharf consisted of twin docks constructed in a U shape to allow supply wagons to drive out one pier, load up and drive off the other - and thence to Fredericksburg. Artillery, cavalry, and infantry reinforcements as well as supplies poured through Belle Plain to Grant's Army.

Over 3,000 rear echelon personnel kept Belle Plain operating - mostly engineers and members of the quartermaster and commissary department.

About 7,500 Confederate prisoners passed through Belle Plain between May 13 and May 18. They were guarded in a series of ravines, collectively dubbed the Punch Bowl, before being shipped to prison at Point Lookout, MD, at the mouth of the Potomac. On May 24th all traffic to Belle Plain abruptly ceased. The facility was closed after Grant had side-slipped around lee's Spotsylvania defenses, and a new supply base was established farther south at Port Royal on the Rappahannock River.

The former river port facility can be reached by driving to the eastern terminus of State Route 604, also known Belle Plains (*sic*) Road. The original site is located three quarters of a mile to the east of the point designated as "Belle Plains" on modem maps, with the upper wharf situated on what is today known as Whipsawasons Point and the lower wharf at Pratt's Point The area is heavily wooded and relatively undeveloped and no present day evidence remains of this important supply base, which was critical to the Union Army's success at the Wilderness and Spotsylvania.

APPENDIX V

LOGISTICAL SYSTEM IN THE CONFEDERATE ARMY -1864

The Confederate Army used a similar system as the Union Army with depots at Richmond, Staunton, Raleigh, Atlanta, Columbus (GA), Huntsville, Montgomery, Jackson (MS), Little Rock, Alexandria (LA), and San Antonio. However, the Confederates were continually plagued by a lack of funds which collapsed domestic and overseas procurement, a shortage of animals and wagons for field transportation, and the failure of railroads to run on anything resembling a schedule. Supply Operations. Most unit logistics were accomplished at regimental level. The regimental Quarter Master was normally a line lieutenant designated by the regimental commander. His duties included submitting requisitions for all Quarter Master supplies and transport; accounting for regimental property including tentage, camp equipment, extra clothing, wagons, forage, and animals; issuing supplies; and managing the regimental trains. The regimental commissary officer, also designated from the line, requisitioned, accounted for, and issued rations. The regimental ordnance officer had similar duties regarding arms and ammunition and managed the movement of the unit ammunition train.

In theory, logistical staff positions above the regiment were filled by fully qualified officers of the supply department concerned. However, experienced officers were in perpetual short supply, and many authorized positions were filled by officers and noncommissioned officers from line units or left vacant, the duties performed by someone in addition to their own. This problem existed in both armies, where inexperience and ignorance of logistical principles and procedures generally reduced levels of support